

COMPANIES AND BRANDS:

Leverage points with international apparel companies

AUGUST 2019

Having detailed information about a particular brand can be useful for workers, unions, and worker rights organizations to develop effective strategies to motivate the company that owns the brand to address worker rights violations.

MSN's Company-Brand Chart, found on pages 5-11, is designed to assist worker rights advocates in their research on the companies whose apparel products are made in the factories where labour rights violations have occurred. This research can then be used to develop effective strategies to engage with those companies to remediate worker rights violations.

In the Company-Brand Chart, we have prioritized the international companies that source from Mexico and Central America as this is the geographic focus of MSN's work. However, it does not include information on all companies sourcing from the region, since the majority of apparel brands and sportswear companies do not publicly disclose the names and addresses of the factories where their products are made. Despite the growing trend toward supply chain transparency, secrecy is still the norm in this industry. Given how rapidly brand and company information is changing, MSN will update this document annually.

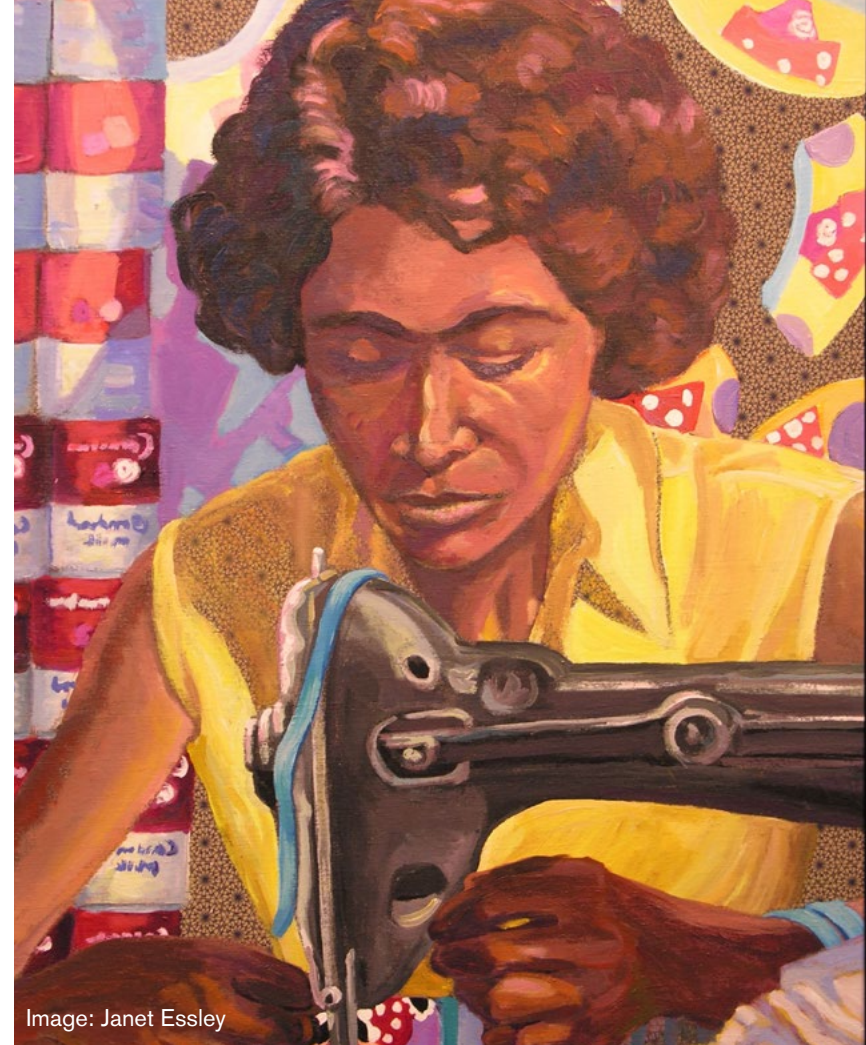


Image: Janet Essley

Contents

| | |
|---|----|
| User's Guide | 2 |
| Chart: Companies and their brands | 5 |
| Company factory list disclosure | 12 |

User Guide

Key information contained in the Chart

- The names of prominent apparel companies and the brands they own (Columns 1 & 2).
- Which companies own manufacturing facilities and thus are direct employers of the workers who make their apparel (Column 3).
- Which companies disclose the names and addresses of their supplier factories and, in some cases, the name of the parent company that owns the factory (Column 4).
- Additional information that will be useful to know when you're strategizing about whether and how to engage with companies about worker rights violations in one of their supplier factories (Columns 5 – 8).

Since most workers are acquainted with the brand, rather than the name of the company that owns it, you may want to use the search function to identify the company that owns the brand that you're interested in learning more about. The name and/or logo of the brand is generally found on the garment's label, though some are printed on the fabric itself.

Companies and the brands they own (Columns 1 & 2)

- Many companies own more than one brand, and the brands they own can change over time. Given that many companies buy and sell brands to and from other companies on a regular basis, it is worth verifying the current "brand" list by checking the company's website. This is particularly true for large companies like VF Corporation, Hanesbrands, and Amazon that own multiple brands.
- To the best of our knowledge, all companies listed in the Chart currently have production in Mexico and/or Central America, however, it is difficult to determine which of the companies' brands are produced in which factories or countries. To date, only Nike discloses which of its brands are made in which factories.
- We've included two large European companies in our list, Inditex (owner of Zara) and C&A. Both have some production in Mexico, though none in Central America.
- The name of the company and the name of one of its prominent brands is often the same. For example, Nike owns the brand "Nike" and "Converse."
- Many companies produce different "lines" of the same brand – for example "Gap Kids" or "Ralph Lauren Big and Tall." When such brand names are very similar, in most cases we've opted to not duplicate them in the list.

A note on "Licensees"

We have not included "licensee" companies, which have a contractual agreement that gives them the right to produce and sell brand-name products of another company in certain geographical regions or retail chains. Unfortunately, this type of agreement between companies adds to the confusion as to which company is the direct client with a specific factory. For example, when the LD El Salvador factory closed in March of 2018, workers were making Levi's, Tommy Hilfiger and Ralph Lauren products. However, when MSN and other labour rights groups contacted those brands, we were told that their licensee, Global Brands Group (GBG), had placed the orders with the factory. GBG is one of the largest companies in the garment sector world-wide. From the information on its website, it is impossible to determine whether GBG owns these brands or has signed licensing agreements giving it the right to produce them. To our knowledge, only adidas and New Balance disclose which factories produce "licensed" products, although they do not disclose the name of the licensee company.

User Guide (continued)



Manufacturer (Column 3)

The companies that have a checkmark in this column own some or all of the factories they use. As a result, the company is the direct employer of the workers at those factories and thus has the ability to directly implement corrective action where workers rights are being violated, improve wages and directly negotiate with worker representatives.



Supply chain disclosure (Column 4)

A growing number of companies publicly disclose the names and addresses of the factories that make their goods. In these cases, it is much easier to link the brand or brands to a particular factory. Some also disclose additional information, such as the name of the parent company that owns the factory, which can offer an additional point of leverage. Some companies also post interactive maps of their global suppliers. Of the companies listed on the attached chart, fewer than half disclose the names and addresses of their supplier factories.

Links to factory lists disclosed by companies on the Company-Brand chart are available on pages 5 and 6. Unfortunately, most disclosure information is only available in English.

Transparency Pledge Coalition

In 2017, an international coalition of nine human and labour rights and trade union organizations, including MSN, launched the first Transparency Pledge report, which documents the extent to which companies take the following minimum steps toward full supply chain disclosure: full name and address of each authorized production unit and processing facility; parent company of the business at the site; type of products made; approximate number of workers at each site. For more information check out the Transparency Pledge Coalition website at: <https://transparencypledge.org>.



University licensee (Column 5)

The companies that have a checkmark in this column produce apparel products bearing the name and/or trademarks of universities and their sports teams, and thus may be more vulnerable to pressure, because many universities have ethical licensing and purchasing policies and codes of conduct. Those policies often have stronger requirements than company codes. Also, many universities that have adopted ethical licensing/purchasing policies are members of the Worker Rights Consortium (WRC) and/or the Fair Labor Association (FLA), both of which receive and investigate complaints of labour rights violations occurring at factories that supply university-licensed apparel. While both the WRC and FLA publish reports on the findings of their investigations and the status of corrective action, the WRC's reports provide more detail regarding their investigative findings and the steps the employer has and has not taken to comply with the corrective action plan.

Cities & Municipalities

Some companies sell large amounts of clothing to municipal or state governments in the US and/or municipal and provincial governments in Canada. For example, they may supply uniforms for their firefighters, police, transit or hospital employees. Some of these governments have also adopted “ethical purchasing policies” that require their suppliers to meet minimum labour standards. While many of these policies are currently inactive, some municipal governments that have adopted such policies are willing and able to receive and investigate complaints of worker rights violations in supplier factories. For instance, compliance with the policy of the City of Los Angeles is monitored by the Worker Rights Consortium (WRC).

User Guide (continued)



Member of Multi-Stakeholder Initiatives, MSIs (Column 6)

The Fair Labor Association (FLA) and Ethical Trading Initiative (ETI) are multi-stakeholder initiatives whose members include major brands and some manufacturers from the garment sector. There are a number of other MSIs in which various brands, retailers and manufacturers are members; we have only included those that have mechanisms for workers, unions and worker rights organizations to register complaints. It is worth noting that the effectiveness of these complaint processes is the subject of much debate. The WRC is not considered a MSI, because there are no companies represented on its governance body.



Publicly-traded company (Column 7)


When a company is publicly traded – that is, its shares are bought and sold by outside investors – Canadian and US law requires that they must report more information to the public about their company and its activities. This makes it possible to learn more about the company. In some cases, activist shareholders, such as unions that manage pension funds and religious orders that invest in a publicly traded company, have supported worker campaigns by pressuring companies in which they hold shares to improve their policies and practices, including those related to labour rights. In some of these cases, workers and/or labour rights organizations have been able to give testimony on the violations at annual company shareholder meetings.



Experience engaging with labour organizations (Column 8)

Some companies have had more experience than others in receiving complaints from and engaging with labour rights organizations to take action on specific cases of worker rights violations and, therefore, it is more likely that they will have developed policies on how to respond to these complaints. The companies with a checkmark in this column are ones where we've had documented evidence that the company has not only responded, but has taken positive steps to address violations on specific issues or at some specific factories. The willingness of companies to constructively engage with labour rights organizations and take action to remediate abuses can change over time.

 **Manufacturer**
(If yes, the company has more control over the factory)

 **Supply chain disclosure**
(If yes, can link the factory to the brand)

 **University licensee**
(If yes, complaints can be made to the WRC and FLA)

 **Member of MSI**
(If yes, may be able to file a complaint)

 **Publicly traded**
(If yes, can find more public information, may approach investors)














 **Experience engaging with labour**
(If yes, may be more open to responding, or have set precedents)

Chart: Companies and their brands


| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|--------------------------------|---------------------|---|---|---|---|---|--|
| Abercrombie & Fitch | | | ✓ | | | ✓ | |
| | Abercrombie & Fitch | | | | | | |
| | Abercrombie Kids | | | | | | |
| | Hollister | | | | | | |
| adidas | | | ✓ | ✓ | FLA | ✓ | ✓ |
| | adidas | | | | | | |
| | Reebok | | | | | | |
| Aeropostale | Aeropostale | | | | | | |
| Amazon | | | | | | | |
| | Amazon Essentials | | | | | | |
| | Aurique | | | | | | |
| | Buttoned Down | | | | | | |
| | Coastal Blue | | | | | | |
| | Daily Ritual | | | | | | |
| | Ella Moon | | | | | | |
| | Find | | | | | | |
| | Franklin Tailored | | | | | | |
| | Goodthreads | | | | | | |
| | Iris Lilly | | | | | | |
| James & Erin | | | | | | | |

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|--------------------------------|----------------------------------|---|---|---|---|---|---|
| Amazon (cont'd) | Lark & Ro | | | | | | |
| | Mae | | | | | | |
| | Meraki | | | | | | |
| | North Eleven | | | | | | |
| | Paris Sunday | | | | | | |
| | Scout + Ro | | | | | | |
| | Society New York | | | | | | |
| | The Fix | | | | | | |
| | Truth & Fable | | | | | | |
| | American Eagle Outfitters | | | | | | ✓ |
| American Eagle Outfitters | | | | | | | |
| Aerie | | | | | | | |
| Tailgate | | | | ✓ | | | |
| | Todd Snyder New York | | | | | | |
| Authentic Brands Group* | | | | | | | |
| | Nautica | | | | | | |
| | Juicy Couture | | | | | | |
| | Volcom | | | | FLA | | |

*Authentic Brands Group (ABG) bought the Nautica brand from VF Corporation in April 2018. On April 2, 2019, ABG announced that it had purchased Volcom, a popular skate, swim, and snowboarding apparel brand. Although not well known, ABG currently owns over 50 brands, many linked to celebrities, including Marilyn Monroe, Muhammad Ali, Elvis Presley and Michael Jackson.

COMPANIES AND BRANDS: Leverage points with international apparel brands


 **Manufacturer**
(If yes, the company has more control over the factory)







 **Supply chain disclosure**
(If yes, can link the factory to the brand)







 **University licensee**
(If yes, complaints can be made to the WRC and FLA)

 **Member of MSI**
(If yes, may be able to file a complaint)

 **Publicly traded**
(If yes, can find more public information, may approach investors)

 **Experience engaging with labour**
(If yes, may be more open to responding, or have set precedents)

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|--------------------------------|-----------------|---|---|---|---|---|--|
| C&A | Angelo Litrico | | ✓ | | | | ✓ |
| | Baby Club | | | | | | |
| | C&A | | | | ETI | | |
| | Canda | | | | | | |
| | Clockhouse | | | | | | |
| | Here & There | | | | | | |
| | Palomino | | | | | | |
| | Rodeo Sport | | | | | | |
| | Westbury | | | | | | |
| | Yessica | | | | | | |
| Your Sixth Sense | | | | | | | |
| Carhartt | | ✓ | | | | | |
| | Carhartt | | | | | | |
| Carter's Inc | | | | | | ✓ | |
| | Carter's | | | | | | |
| | Oshkosh B'Gosh | | | | | | |
| | Precious Firsts | | | | | | |
| | Skip Hop | | | | | | |
| Simple Joys (Amazon exclusive) | | | | | | | |


| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|---|-----------------------------------|---|---|---|---|---|---|
| Carter's Inc (cont'd) | Genuine Kids (Target exclusive) | | | | | | |
| | Just One You (Target exclusive) | | | | | | |
| | Child of Mine (Walmart exclusive) | | | | | | |
| Columbia Sportswear Company | | | ✓ | ✓ | FLA* | ✓ | ✓ |
| | Columbia | | | | | | |
| | Mountain Hardwear | | | | | | |
| | prAna | | | | | | |
| | Sorel | | | | | | |
| Dallas Cowboys Merchising (DCM)* | Dallas Cowboys | | | ✓ | FLA | | ✓ |
| | | | | | | | |
| Delta Apparel | | | | | | | |
| | Fun Tees | | | | | | |
| | Intensity | | | | | | |
| | MJ Soffe | | | | | | |

* Columbia Sportswear is a "Category B" member of the FLA, which means that only their collegiate licensed apparel is subject to the monitoring and complaint processes of the FLA.

*DCM's FLA membership includes 289c Apparel Ltd, a separate but "affiliated" company which produces college licensed apparel. Current contracts include the University of Southern California and University of Texas at Austin football teams, Trojans and Longhorns.

COMPANIES AND BRANDS: Leverage points with international apparel brands


 **Manufacturer**
(If yes, the company has more control over the factory)







 **Supply chain disclosure**
(If yes, can link the factory to the brand)

 **University licensee**
(If yes, complaints can be made to the WRC and FLA)

 **Member of MSI**
(If yes, may be able to file a complaint)

 **Publicly traded**
(If yes, can find more public information, may approach investors)







 **Experience engaging with labour**
(If yes, may be more open to responding, or have set precedents)

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|--|-----------------|---|---|---|---|---|--|
| Disney* [The Walt Disney Company] | | | ✓ | | | ✓ | ✓ |
| | Captain America | | | | | | |
| | Disney | | | | | | |
| | Spiderman | | | | | | |
| | Star Wars | | | | | | |
| | Toy Story | | | | | | |

* Disney owns many more brands than are listed above. For example it owns production rights for all Disney characters such as Mickey Mouse and Toy Story as well as all Marvel characters.

| | | | | | | | |
|-----------------|------------------|--|---|---|-----|--|---|
| Fanatics | | | ✓ | ✓ | FLA | | ✓ |
| | Fanatics Apparel | | | | | | |
| | Majestic | | | | | | |

| | | | | | | | |
|--------------------------|----------------------|---|---|---|-----|--|---|
| Fruit of the Loom | | ✓ | ✓ | ✓ | FLA | | ✓ |
| | AVAI | | | | | | |
| | Bestform | | | | | | |
| | Curvation | | | | | | |
| | Dudley | | | | | | |
| | Exquisite Form Fully | | | | | | |
| | Fruit of the Loom | | | | | | |
| | Jerzees | | | | | | |
| | Lily of France | | | | | | |
| | Russell Athletic | | | | | | |


| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|-----------------------------------|-----------------|---|---|---|---|---|---|
| Fruit of the Loom (cont'd) | Spalding | | | | | | |
| | Vanity Fair | | | | | | |
| | Vassarette | | | | | | |
| Gap Inc.* | | | ✓ | | ETI | ✓ | ✓ |
| | Athleta | | | | | | |
| | Banana Republic | | | | | | |
| | Gap | | | | | | |
| | Hill City | | | | | | |
| | Intermix | | | | | | |
| | Old Navy | | | | | | |

*Gap, Inc. will soon no longer exist as a company. On February 28, 2019, Gap Inc. announced that it will separate Old Navy from its portfolio of brands and create two independent publicly traded entities, Old Navy and "NewCo" which will own and manage its four remaining brands. The name of the new company is forthcoming, as is the date for completion of this restructuring.

| | | | | | | | |
|--------------------------|------------------|---|---|---|-----|---|---|
| Gildan Activewear | | ✓ | ✓ | ✓ | FLA | ✓ | ✓ |
| | AltStyle | | | | | | |
| | American Apparel | | | | | | |
| | Anvil | | | | | | |
| | Comfort Colors | | | | | | |
| | Gildan | | | | | | |
| | Gold | | | | | | |
| | Kushyfoot | | | | | | |

COMPANIES AND BRANDS: Leverage points with international apparel brands


 **Manufacturer**
(If yes, the company has more control over the factory)







 **Supply chain disclosure**
(If yes, can link the factory to the brand)







 **University licensee**
(If yes, complaints can be made to the WRC and FLA)

 **Member of MSI**
(If yes, may be able to file a complaint)

 **Publicly traded**
(If yes, can find more public information, may approach investors)


 **Experience engaging with labour**
(If yes, may be more open to responding, or have set precedents)

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|-----------------------------------|------------------|---|---|---|---|---|--|
| Gildan Activewear (cont'd) | MediPeds | | | | | | |
| | Peds | | | | | | |
| | Secret Silky | | | | | | |
| | Silks | | | | | | |
| | Toe | | | | | | |
| Guess Inc | | | | | | ✓ | |
| | Guess Factory | | | | | | |
| | G by Guess | | | | | | |
| | Marciano | | | | | | |
| Hanesbrands International | | ✓ | ✓ | ✓ | FLA | ✓ | ✓ |
| | Abanderado | | | | | | |
| | Bali | | | | | | |
| | Champion | | | | | | |
| | DIM | | | | | | |
| | Gear for Sports | | | | | | |
| | Hanes | | | | | | |
| | JMS/Just My Size | | | | | | |
| | Knights Apparel | | | | | | |
| | Lovable | | | | | | |
| | Maidenform | | | | | | |
| | Nur Die/Nur Der | | | | | | |
| | Playtex | | | | | | |

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|---|----------------|---|---|---|---|---|---|
| Hanesbrands International (cont'd) | Rinbros | | | | | | |
| | Ritmo | | | | | | |
| | Shock Absorber | | | | | | |
| | Sol y Oro | | | | | | |
| | Track N Field | | | | | | |
| | Wonderbra | | | | | | |
| | Zorba | | | | | | |
| Inditex | | | | | | ETI | ✓ |
| | Bershka | | | | | | ✓ |
| | Massimo Dutti | | | | | | |
| | Oysho | | | | | | |
| | Pull & Bear | | | | | | |
| | Stradivarius | | | | | | |
| | Uterque | | | | | | |
| | Zara | | | | | | |
| JC Penney | | | | | | | ✓ |
| | a.n.a | | | | | | |
| | J. Ferrar | | | | | | |
| | JCP | | | | | | |
| | Liz Claiborne | | | | | | |
| | Okie Dokie | | | | | | |

COMPANIES AND BRANDS: Leverage points with international apparel brands


 **Manufacturer**
(If yes, the company has more control over the factory)







 **Supply chain disclosure**
(If yes, can link the factory to the brand)







 **University licensee**
(If yes, complaints can be made to the WRC and FLA)

 **Member of MSI**
(If yes, may be able to file a complaint)


 **Publicly traded**
(If yes, can find more public information, may approach investors)

 **Experience engaging with labour**
(If yes, may be more open to responding, or have set precedents)

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|-----------------------------|-----------------------|---|---|---|---|---|--|
| JC Penney (cont'd) | St. John's Bay | | | | | | |
| | Stafford | | | | | | |
| | Total Girl | | | | | | |
| | Worthington | | | | | | |
| Jockey International | Jockey | | | | | | |
| | Life | | | | | | |
| Kohl's | Apt. 9 | | | | | | ✓ |
| | Croft & Barrow | | | | | | |
| | EVRI | | | | | | |
| | Jumping Beans | | | | | | |
| | Simply Vera Wang | | | | | | |
| | So | | | | | | |
| | Sonoma Goods for Life | | | | | | |
| | Tek Gear | | | | | | |
| | Urban Pipeline | | | | | | |
| Kontoor Brands, Inc* | Lee | | ✓ | | | | ✓ |
| | Rock & Republic | | | | | | |
| | | | | | | | |

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|--|---------------------------------|---|---|---|---|---|---|
| Kontoor Brands, Inc* (cont'd) | Ryders, by Lee | | | | | | |
| | Wrangler | | | | | | |
| *Kontoor Brands is a spin off company of VF Corporation. As of May 22, 2019 it became a separate publicly listed company on the New York Stock Exchange. | | | | | | | |
| Lacoste | Lacoste | | | | | | |
| Levi Strauss & Co* | | | ✓ | | | ✓ | ✓ |
| | DENIZEN | | | | | | |
| | Dockers | | | | | | |
| | Levi's | | | | | | |
| | Signature by Levi Strauss & Co. | | | | | | |
| *In February 2019, Levi Strauss & Co. announced that it would be going public, selling shares on the New York Stock Exchange. | | | | | | | |
| Lululemon Athletica | Lululemon | | ✓ | | | ✓ | ✓ |
| Mountain Equipment Co-op | | | ✓ | | FLA | | ✓ |
| | MEC | | | | | | |
| New Balance | | | ✓ | | FLA | | ✓ |
| | New Balance | | | | | | |
| | PF Flyers | | | | | | |
| Nike | | | ✓ | ✓ | FLA | ✓ | ✓ |
| | Converse | | | | | | |
| | Hurley | | | | | | |


 **Manufacturer**
(If yes, the company has more control over the factory)

 **Supply chain disclosure**
(If yes, can link the factory to the brand)







 **University licensee**
(If yes, complaints can be made to the WRC and FLA)

 **Member of MSI**
(If yes, may be able to file a complaint)


 **Publicly traded**
(If yes, can find more public information, may approach investors)

 **Experience engaging with labour**
(If yes, may be more open to responding, or have set precedents)

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|---------------------------------|----------------|---|---|---|---|---|--|
| Nike (cont'd) | Jordan Brand | | | | | | |
| | Nike | | | | | | |
| Patagonia | Patagonia | | ✓ | | FLA | | ✓ |
| Puma | | | ✓ | | FLA | ✓ | ✓ |
| | Cobra Golf | | | | | | |
| | Puma | | | | | | |
| PVH Corp | | | ✓ | | FLA | ✓ | ✓ |
| | ARROW | | | | | | |
| | Calvin Klein | | | | | | |
| | Geoffrey Beene | | | | | | |
| | Izod | | | | | | |
| | Olga | | | | | | |
| | Speedo | | | | | | |
| | Tommy Hilfiger | | | | | | |
| | True & Co. | | | | | | |
| | Van Heusen | | | | | | |
| | Warners | | | | | | |
| Ralph Lauren Corporation | | | | | | | ✓ |
| | Chaps | | | | | | |
| | Club Monaco | | | | | | |

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|---|----------------------|---|---|---|---|---|---|
| Ralph Lauren Corporation (cont'd) | Lauren Ralph Lauren | | | | | | |
| | Polo Ralph Lauren | | | | | | |
| | Ralph Lauren | | | | | | |
| | Purple Label | | | | | | |
| Sanmar Corporation | | | | | FLA | | |
| | CornerStone | | | | | | |
| | District Threads | | | | | | |
| | Port Authority | | | | | | |
| | Precious Cargo | | | | | | |
| | Sport-Tek | | | | | | |
| Sears | | | | | | | ✓ |
| | Jaclyn Smith | | | | | | |
| | Joe Boxer | | | | | | |
| | Lands' End | | | | | | |
| | Sandra, by Sandra | | | | | | |
| | Sofia, Sofia Vergara | | | | | | |
| | | | | | | | |
| Target | | | ✓ | | | | |
| | A New Day | | | | | | |
| | Cat & Jack | | | | | | |
| | Circo | | | | | | |



Manufacturer
 (If yes, the company has more control over the factory)








Supply chain disclosure
 (If yes, can link the factory to the brand)








University licensee
 (If yes, complaints can be made to the WRC and FLA)


Member of MSI
 (If yes, may be able to file a complaint)


Publicly traded
 (If yes, can find more public information, may approach investors)








Experience engaging with labour
 (If yes, may be more open to responding, or have set precedents)

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|------------------------|---------------------|---|---|---|---|---|--|
| Target (cont'd) | Cloud Island | | | | | | |
| | G9 by Champion | | | | | | |
| | Gilligan & O'Malley | | | | | | |
| | Goodfellow & Co. | | | | | | |
| | Joy Lab | | | | | | |
| | Merona | | | | | | |
| | Mossimo | | | | | | |
| | Mossimo Supply Co. | | | | | | |
| | Xhilaration | | | | | | |
| Under Armour | Under Armour | | ✓ | ✓ | FLA | ✓ | |
| VF Corporation* | | ✓ | ✓ | ✓ | FLA* | ✓ | ✓ |
| | Bulwark | | | | | | |
| | Dickies** | | | | | | |
| | Eagle Creek | | | | | | |
| | Eastpak | | | | | | |
| | Horace Small | | | | | | |
| | Jansport | | | | | | |
| | Kipling | | | | | | |
| | Kodiak** | | | | | | |
| | Lucy | | | | | | |

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|---------------------------------|------------------------|---|---|---|---|---|---|
| VF Corporation* (cont'd) | Napapijri | | | | | | |
| | Red Kap | | | | | | |
| | Reef | | | | | | |
| | Terra** | | | | | | |
| | The North Face | | | | | | |
| | Timberland | | | | | | |
| | Van Moer** | | | | | | |
| | Vans (Off the Wall) | | | | | | |
| | Walls Outdoor Goods** | | | | | | |
| | Workrite Uniform Co.** | | | | | | |

* VF is a "Category B" member of the FLA, which means that only their collegiate licensed apparel is subject to the monitoring and complaint processes of the FLA.

**In August, 2017 VF Corporation bought Williamson Dickie Ltd. which owned these brands.

| COMPANY NAME | BRANDS IT OWNS |  |  |  |  |  |  |
|----------------|----------------|---|---|---|---|---|---|
| Walmart | George | | | | | | |
| | Terry & Sky | | | | | | |
| | Time and True | | | | | | |
| | Wonder Nation | | | | | | |

Company factory list disclosure:

Below you will find links to factory lists for those companies on the brand chart that disclose owned and supplier facilities. Click on the name of the company to access the webpage. Where the list is difficult to find on the web page, we provide tips on how to find it. If the link doesn't work, try doing an internet search with the company name and the phrase "factory list" or "supply chain list."

Abercrombie & Fitch

adidas

adidas publishes three separate lists: its primary suppliers and subcontractors; licensees; and wet processes (dyeing and finishing).

C&A

Scroll to the bottom of the page to see the map where you can select by country to access a list of the factories that C&A sources from in that country.

Columbia Sportswear

Disney

Scroll down various pages until you see the heading "International Labor Standards", under the third column "Collaboration". The "Facility List" is the 3rd PDF.

Fanatics

Scroll down to the heading "Global Supplier List."

From the column on the left you can choose either "Direct" or Licensee" supply chain. Both have interactive maps, where you can choose a country from the drop down menu.

Fruit of the Loom

From the column on the left you can choose either "Direct" or Licensee" supply chain. Both have interactive maps, where you can choose a country from the drop down menu.

Gap, Inc.

Scroll down to the third paragraph under "Empowering Our Strategic Suppliers"; the link to the factory list is in the last word "here."

Gildan Activewear

Hanesbrands International

Scroll down to the bottom of the page and click on "HBI-owned facilities", "contractors producing for the collegiate market", or "other strategic contractors."

Kontoor Brands

Scroll down to the bottom of the page to view the map and download the factory list.

Levi Strauss & Co.

Scroll down to the bottom to "Sustainability Resources" and click on the arrow. Scroll down to "Factory and Mill list."

Lululemon Athletica

Mountain Equipment Co-op

New Balance

New Balance publishes their suppliers and those used by New Balance licensees.

Nike

On this map, you can filter by country and by brand, product type, collegiate, supplier and facility type.

Patagonia

Scroll down the page until you reach the heading "Transparency", and then click on "factory list," at the end of the second bullet.

Puma

Scroll down to the 'Progress & Data' section. Under "Our Factory Disclosure List" click on "Download."

PVH Corporation

"Scroll down to the bottom of the page and click on "Factory List Disclosure (XLSX)" to read "Scroll down to the "Progress & Data" section. Under "Our Factory Disclosure List" click on "Download."

Target

Scroll down to "our global factory list" and click on the PDF.

Under Armour

VF Corporation